FQHC Board of Directors Self Evaluation Questionnaire

Instructions: Using the scale below, for each statement, write in the number (from 1-5) that best corresponds with your perception: 5=To A Great Extent, 4=To A Significant Extent, 3=To A Limited Extent, 2= Never or Not at all, 1= Unsure

Core Responsibilities

To What Extent Does this Board...

1. _____Effectively articulate your organization’s mission to the community
2. _____Stay focused on strategic, overarching issues and not day to day operations
3. _____Have an effective, ongoing system for updating policies and procedures as needed
4. _____Evaluate the performance of the CEO, at least annually
5. _____Fully support the CEO in accomplishing their directives
6. _____Understand industry trends and engage in effective long term strategic planning
7. _____Ensure adequate financial controls and practices to prevent fraud and abuse
8. _____Ensure well defined lines of authority to protect the organization’s assets
9. _____Actively participate in the annual financial audit and budgeting process
10. _____Understand FQHC and healthcare financial, operational and clinical benchmarks
11. _____Actively monitor progress toward strategic and programmatic goals
12. _____Engage in constructive, ingoing communication with the CEO
13. _____Ensure locations and hours that are easily accessible to patients
14. _____Ensure sliding fee discount policies make it easy to apply and qualify for discounts
15. _____Strive to understand the health outcomes and disparities, socio-demographic characteristics and challenges faced by residents in your service area
16. _____Monitor quality benchmarks, including clinical outcomes and patient experiences with care
17. _____Effectively mitigate, identify and manage risks, and ensure a culture of safety
18. _____Ensure compliance with relevant laws and regulations and with the health center program requirements

Comments on Board Responsibilities (Continue on back if necessary):

Board Composition and Recruitment

To What Extent...

1. _____Is the board the “Right size” (Enough people to accomplish the work - with everyone meaningfully engaged)
2. _____Does the board adequately represent the demographics of the populations served
3. _____Is there a thoughtful, ongoing process for recruiting new board members
4. _____Do new board members receive adequate orientation and ongoing training
5. _____Does the board have adequate finance, clinical and legal representation
6. _____Do board members stay on the board for a significant period of time (low turnover)
7. _____Is there sufficient board turnover to bring in needed perspectives, energy and ideas

Comments on Board Composition and Recruitment (Continue on back if necessary):
**Board Committees**

**To What Extent...**
1. _____Does the organization have highly productive committees with well-defined functions
2. _____Does every board member serve on one and only one committee
3. _____Do board members feel well-utilized and meaningfully engaged, but not overloaded
4. _____Do committees help the full board understand key issues they are dealing with

**Comments on Committees (Continue on back if necessary):**

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**Board Engagement and Commitment**

**To What Extent....**
1. _____Does everyone on the board know each other and feel a sense of cohesion and unity
2. _____Does every board member attend meetings regularly
3. _____Does every board member participate actively in board discussions
4. _____Is there an active effort made to seek the input of consumers on the board
5. _____Do individual board members actively seek the information they need to be effective
6. _____Do board members fully understand what is expected of them
7. _____Is there a mechanism to deal with, and if necessary dismiss, disruptive or non-contributing members
8. _____Are there opportunities for board members to celebrate successes and accomplishments
9. _____Are members asked how to improve the way the board functions

**Comments on Board Engagement and Commitment (Continue on back if necessary):**

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**Board Meetings**

**To What Extent....**
1. _____Is there sufficient opportunity for discussion of important issues
2. _____Do board members faithfully and constructively express their concerns
3. _____Are board members meaningfully prepared for board meetings
4. _____Do board members receive board materials well in advance of meetings
5. _____Does the board use parliamentary procedure to run effective meetings
6. _____Are board and staff conflicts prevented, identified and resolved effectively
7. _____Are there strong, relevant agendas set for each board meeting
8. _____Are members given opportunities to contribute to the agenda or suggest ways to improve meetings

**Comments on Board Meetings (Continue on back if necessary):**
Board Red flags

To What Extent....
1. ____...Does the organization experience chronic unplanned deficits or rapid depletion of funds
2. ____...Has the organization failed to meet important goals or targets
3. ____...Is there “underground communication”, “corridor talk”, or political maneuvering outside of meetings
4. ____...Are there unaddressed potential conflicts of interest
5. ____...Does the board “Rubberstamp” CEO recommendations without discussion or debate
6. ____...Is the board preoccupied with operational details instead of the big picture governance
7. ____...Do board members request special favors from the CEO and staff
8. ____...Do board members use information gained on the board for their own personal gain
9. ____...Does the executive committee fail to adequately involve the full board in important decisions
10. ____...Is there deadlock or paralysis on important decisions
11. ____...Do board members ignore or circumvent board policies and decisions

Comments on Board Red Flags (Continue on back if necessary):

General Questions

1. What areas of the board do you think could be improved?
2. What suggestions do you have for making the board function better?
3. How can the board and management help you be a more effective board member?

Questions? Contact Erin@fachc.org 850 942‐9902